



**IMPORTANT
REMINDER: PLEASE
VOTE TODAY**

KAIZEN  DISCOVERY

Dear Fellow Shareholder,

September 10, 2021

**VOTE FOR ALL
Resolutions**



This letter is being sent to you as a reminder that your vote is very important with respect to the Annual General Meeting (the “**Meeting**”) of shareholders of Kaizen Discovery Inc. (“**Kaizen**” or the “**Company**”) to be held on Monday, September 27, 2021 at 11:00 am (Pacific Time). The Meeting will be held as a physical and virtual hybrid meeting:

Physical Attendance:

Pan Pacific Vancouver, Pacific Rim Suite 1, 300-999 Canada Place, Vancouver, British Columbia, V6C 3B5

Virtual Attendance:

<https://78449.themediaframe.com/dataconf/productusers/kdc/mediaframe/46340/index.html>

Participant / Guest (Toll-Free): 1-877-407-2991 or

1-201-389-0925 (Toll Number)

Meeting # 14

To ensure a smooth functioning Meeting and in light of the ongoing public health concerns related to COVID-19 and the challenges and uncertainties it brings, we kindly ask shareholders planning to attend the Meeting at the physical address above to notify the Company’s Corporate Secretary at Suite 606 – 999 Canada Place, Vancouver, BC, V6C 3E1, or by calling toll-free within North America at 1-888-571-4545 or direct, from outside of North America at 1-604-669-6446 (not a toll-free number) or by email at info@kaizendiscovery.com.

You are being invited to vote on the following:

1. to set the number of directors at six (6) for the forthcoming year;
2. to elect six (6) directors for the forthcoming year;
3. to reappoint Deloitte LLP as auditors for the ensuing year and to authorize the directors to fix their remuneration;
4. to consider, and if deemed, advisable, to pass, with or without variation, an ordinary resolution approving the Company’s existing stock option plan;
5. to consider, and if deemed, advisable, to pass, with or without variation, an ordinary resolution of disinterested shareholders approving the long-term incentive plan of the Company;
6. to consider, and if deemed, advisable, to pass, with or without variation, an ordinary resolution of disinterested shareholders approving the deferred share unit plan of the Company;
7. to consider, and if deemed, advisable, to pass, with or without variation, an ordinary resolution of the holders of common shares of the Company entitled to vote on such resolution in accordance with the Multilateral Instrument 61-101 – Protection of Minority Securityholders in Special Transactions, the full text of which is set forth in the management information circular dated August 18, 2021, to approve the debt settlement; and
8. to consider, and if deemed, advisable, to pass, with or without variation, an ordinary resolution to approve the consolidation of all of the issued and outstanding shares on the basis of one (1) post-consolidation share for every ten (10) pre-consolidation shares, or such other number of pre-consideration shares as the board of directors of Kaizen, in its sole discretion, determines appropriate and is subject to the approval of all applicable regulatory authorities.

The Company recommends a vote FOR all the proposed resolutions.

VOTE FOR ALL Resolutions



MEETING MATERIALS

Shareholders are encouraged to read the Management Proxy Circular which can be found on www.sedar.com, or on Kaizen's website on www.kaizendiscovery.com

HOW TO VOTE

There are several ways to vote your shares, including online and via telephone. For more details, please find detailed instructions at the bottom of this page. **You will find attached to this letter a form of proxy or a voting instruction form containing your control number which is required to vote.**

Your VOTE is important

Whether or not you expect to participate in the Meeting virtually, please submit your vote as soon as possible. Please take the time to vote today by using the proxy or voting instruction form provided to you with this letter. **Regardless of how many shares you own, your vote is important.**

Voting Instructions and Questions on Voting

For voting instructions and questions on voting, please refer to your proxy or voting instruction form.

If you have any questions or require assistance with voting, please contact our proxy solicitation agent:

Laurel Hill Advisory Group
North America Toll-Free: **+1.877.452.7184**
Outside North America: **+1.416.304.0211**
Email: **assistance@laurelhill.com**

