

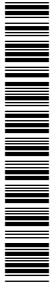
NCNQ 000001

SAM SAMPLE
123 SAMPLES STREET
SAMPLETOWN SS X9X X9X
CANADA

Security Class
COMMON NEW

Holder Account Number
B9999999999 IND

Intermediary
ABCD



Fold

Voting Instruction Form ("VIF") - Annual General Meeting to be held on Thursday, June 23, 2022

NON-REGISTERED (BENEFICIAL) SECURITYHOLDERS

1. We are sending to you the enclosed proxy-related materials that relate to a meeting of the holders of the series or class of securities that are held on your behalf by the intermediary identified above. Unless you attend the meeting and vote in person, your securities can be voted only by management, as proxy holder of the registered holder, in accordance with your instructions.
2. **We are prohibited from voting these securities on any of the matters to be acted upon at the meeting without your specific voting instructions.** In order for these securities to be voted at the meeting, **it will be necessary for us to have your specific voting instructions.** Please complete and return the information requested in this VIF to provide your voting instructions to us promptly.
3. If you want to attend the meeting and vote in person, please write your name in the place provided for that purpose in this form. You can also write the name of someone else whom you wish to attend the meeting and vote on your behalf. Unless prohibited by law, the person whose name is written in the space provided will have full authority to present matters to the meeting and vote on all matters that are presented at the meeting, even if those matters are not set out in this form or the information circular. Consult a legal advisor if you wish to modify the authority of that person in any way. If you require help, please contact the Registered Representative who services your account.
4. **This VIF should be signed by you in the exact manner as your name appears on the VIF. If these voting instructions are given on behalf of a body corporate set out the full legal name of the body corporate, the name and position of the person giving voting instructions on behalf of the body corporate and the address for service of the body corporate.**
5. If a date is not inserted in the space provided on the reverse of this VIF, it will be deemed to bear the date on which it was mailed by management to you.
6. **When properly signed and delivered, securities represented by this VIF will be voted as directed by you, however, if such a direction is not made in respect of any matter, and the VIF appoints the Management Nominees, the VIF will direct the voting of the securities to be made as recommended in the documentation provided by Management for the meeting.**
7. Unless prohibited by law, this VIF confers discretionary authority on the appointee to vote as the appointee sees fit in respect of amendments or variations to matters identified in the notice of meeting or other matters as may properly come before the meeting or any adjournment thereof.
8. By providing voting instructions as requested, you are acknowledging that you are the beneficial owner of, and are entitled to instruct us with respect to the voting of, these securities.
9. If you have any questions regarding the enclosed documents, please contact the Registered Representative who services your account.
10. This VIF should be read in conjunction with the information circular and other proxy materials provided by Management.

Fold

VIFs submitted must be received by 11:00 am, Pacific Time, on Tuesday, June 21, 2022.

VOTE USING THE TELEPHONE OR INTERNET 24 HOURS A DAY 7 DAYS A WEEK!



To Vote Using the Telephone

- Call the number listed BELOW from a touch tone telephone.

1-866-734-VOTE (8683) Toll Free



To Vote Using the Internet

- Go to the following web site:
www.investorvote.com
- **Smartphone?**
Scan the QR code to vote now.



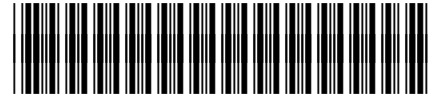
If you vote by telephone or the Internet, DO NOT mail back this VIF.

Voting by mail may be the only method for securities held in the name of a corporation or securities being voted on behalf of another individual.

Voting by mail or by Internet are the only methods by which a holder may choose an appointee other than the Management appointees named on the reverse of this VIF. Instead of mailing this VIF, you may choose one of the two voting methods outlined above to vote this VIF.

To vote by telephone or the Internet, you will need to provide your **CONTROL NUMBER** listed below.

CONTROL NUMBER 23456 78901 23456



IND DT

Appointee(s)

I/We being holder(s) of securities of Kaizen Discovery Inc. (the "Company") hereby appoint: Eric Finlayson, Chairman, or failing this person, Lori Price, Chief Financial Officer (the "Management Nominees")

OR

If you wish to attend in person or appoint someone else to attend on your behalf, print your name or the name of your appointee in this space (see Note #3 on reverse).

[Empty box for appointee name]

as my/our appointee to attend, act and to vote in accordance with the following direction (or if no directions have been given, as the appointee sees fit) and on all other matters that may properly come before the Annual General Meeting of shareholders of the Company to be held virtually: https://services.choruscall.com/mediaframe/webcast.html?webcastid=82MMfqT; Participant / Guest (Toll-Free): 1-877-407-8037 or 1-201-689-8037 (Toll-Number), on Thursday, June 23, 2022 at 11:00 am, Pacific Time and at any adjournment or postponement thereof.

VOTING RECOMMENDATIONS ARE INDICATED BY HIGHLIGHTED TEXT OVER THE BOXES.

For Against

1. Number of Directors

To set the number of directors at six (6) for the forthcoming year.

[For] [Against]

2. Election of Directors

For Withhold

For Withhold

For Withhold

01. David Boehm

[For] [Withhold]

02. Jay Chmelauskas

[For] [Withhold]

03. Eric Finlayson

[For] [Withhold]

04. Terry Krepiakovich

[For] [Withhold]

05. Ricardo Labó Fossa

[For] [Withhold]

06. Blake Steele

[For] [Withhold]

For Withhold

3. Appointment of Auditors

Re-appointment of Deloitte LLP as auditors for the ensuing year and authorizing the directors to fix their remuneration.

[For] [Against]

4. Annual Approval of Stock Option Plan

To consider, and if deemed advisable, to pass, with or without variation, an ordinary resolution of disinterested Shareholders, as more particularly set forth in the management information circular of the Company dated May 3, 2022 (the "Circular") relating to the 10% "rolling" stock option plan of the Company, as amended and restated.

For Against

[For] [Against]

For Against

5. Approval of the Amended Long-Term Incentive Plan

To consider, and if deemed advisable, to pass with or without variation, an ordinary resolution of disinterested Shareholders, as more particularly set forth in the Circular relating to a long-term incentive plan of the Company, as amended and restated.

[For] [Against]

For Against

6. Approval of the Amended Deferred Share Unit Plan

To consider, and if deemed advisable, to pass with or without variation, an ordinary resolution of disinterested Shareholders, as more particularly set forth in the Circular relating to a deferred share unit plan of the Company, as amended and restated.

[For] [Against]

Authorized Signature(s) – This section must be completed for your instructions to be executed.

I/We authorize you to act in accordance with my/our instructions set out above. I/We hereby revoke any VIF previously given with respect to the Meeting. If no voting instructions are indicated above, and the VIF appoints the Management Nominees, this VIF will be voted as recommended by Management.

Signature(s)

Date

[Signature box]

DD / MM / YY

Interim Financial Statements - Mark this box if you would like to receive Interim Financial Statements and accompanying Management's Discussion and Analysis by mail.

[Box]

Annual Financial Statements - Mark this box if you would like to receive the Annual Financial Statements and accompanying Management's Discussion and Analysis by mail.

[Box]

If you are not mailing back your VIF, you may register online to receive the above financial report(s) by mail at www.computershare.com/maillinglist.

NCNQ 000002

SAM SAMPLE
123 SAMPLES STREET
SAMPLETOWN SS X9X X9X
AUSTRALIA

Security Class
COMMON NEW

Holder Account Number
B9999999999 IND

Intermediary
ABCD



Fold

Voting Instruction Form ("VIF") - Annual General Meeting to be held on Thursday, June 23, 2022

NON-REGISTERED (BENEFICIAL) SECURITYHOLDERS

1. We are sending to you the enclosed proxy-related materials that relate to a meeting of the holders of the series or class of securities that are held on your behalf by the intermediary identified above. Unless you attend the meeting and vote in person, your securities can be voted only by management, as proxy holder of the registered holder, in accordance with your instructions.
2. **We are prohibited from voting these securities on any of the matters to be acted upon at the meeting without your specific voting instructions.** In order for these securities to be voted at the meeting, **it will be necessary for us to have your specific voting instructions.** Please complete and return the information requested in this VIF to provide your voting instructions to us promptly.
3. If you want to attend the meeting and vote in person, please write your name in the place provided for that purpose in this form. You can also write the name of someone else whom you wish to attend the meeting and vote on your behalf. Unless prohibited by law, the person whose name is written in the space provided will have full authority to present matters to the meeting and vote on all matters that are presented at the meeting, even if those matters are not set out in this form or the information circular. Consult a legal advisor if you wish to modify the authority of that person in any way. If you require help, please contact the Registered Representative who services your account.
4. **This VIF should be signed by you in the exact manner as your name appears on the VIF. If these voting instructions are given on behalf of a body corporate set out the full legal name of the body corporate, the name and position of the person giving voting instructions on behalf of the body corporate and the address for service of the body corporate.**
5. If a date is not inserted in the space provided on the reverse of this VIF, it will be deemed to bear the date on which it was mailed by management to you.
6. **When properly signed and delivered, securities represented by this VIF will be voted as directed by you, however, if such a direction is not made in respect of any matter, and the VIF appoints the Management Nominees, the VIF will direct the voting of the securities to be made as recommended in the documentation provided by Management for the meeting.**
7. Unless prohibited by law, this VIF confers discretionary authority on the appointee to vote as the appointee sees fit in respect of amendments or variations to matters identified in the notice of meeting or other matters as may properly come before the meeting or any adjournment thereof.
8. By providing voting instructions as requested, you are acknowledging that you are the beneficial owner of, and are entitled to instruct us with respect to the voting of, these securities.
9. If you have any questions regarding the enclosed documents, please contact the Registered Representative who services your account.
10. This VIF should be read in conjunction with the information circular and other proxy materials provided by Management.

Fold

VIFs submitted must be received by 11:00 am, Pacific Time, on Tuesday, June 21, 2022.

VOTE USING THE TELEPHONE OR INTERNET 24 HOURS A DAY 7 DAYS A WEEK!



To Vote Using the Telephone

- Call the number listed BELOW from a touch tone telephone.

312-588-4291 Direct Dial



To Vote Using the Internet

- Go to the following web site:
www.investorvote.com
- **Smartphone?**
Scan the QR code to vote now.



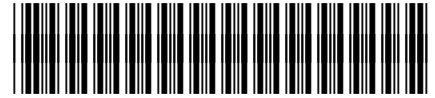
If you vote by telephone or the Internet, DO NOT mail back this VIF.

Voting by mail may be the only method for securities held in the name of a corporation or securities being voted on behalf of another individual.

Voting by mail or by Internet are the only methods by which a holder may choose an appointee other than the Management appointees named on the reverse of this VIF. Instead of mailing this VIF, you may choose one of the two voting methods outlined above to vote this VIF.

To vote by telephone or the Internet, you will need to provide your **CONTROL NUMBER** listed below.

CONTROL NUMBER 23456 78901 23456



IND DT

Appointee(s)

I/We being holder(s) of securities of Kaizen Discovery Inc. (the "Company") hereby appoint: Eric Finlayson, Chairman, or failing this person, Lori Price, Chief Financial Officer (the "Management Nominees")

OR

If you wish to attend in person or appoint someone else to attend on your behalf, print your name or the name of your appointee in this space (see Note #3 on reverse).

[Empty box for appointee name]

as my/our appointee to attend, act and to vote in accordance with the following direction (or if no directions have been given, as the appointee sees fit) and on all other matters that may properly come before the Annual General Meeting of shareholders of the Company to be held virtually: https://services.choruscall.com/mediaframe/webcast.html?webcastid=82MMfqT; Participant / Guest (Toll-Free): 1-877-407-8037 or 1-201-689-8037 (Toll-Number), on Thursday, June 23, 2022 at 11:00 am, Pacific Time and at any adjournment or postponement thereof.

VOTING RECOMMENDATIONS ARE INDICATED BY HIGHLIGHTED TEXT OVER THE BOXES.

For Against

1. Number of Directors

To set the number of directors at six (6) for the forthcoming year.

[For] [Against]

2. Election of Directors

For Withhold

For Withhold

For Withhold

01. David Boehm

[For] [Withhold]

02. Jay Chmelauskas

[For] [Withhold]

03. Eric Finlayson

[For] [Withhold]

04. Terry Krepiakovich

[For] [Withhold]

05. Ricardo Labó Fossa

[For] [Withhold]

06. Blake Steele

[For] [Withhold]

For Withhold

3. Appointment of Auditors

Re-appointment of Deloitte LLP as auditors for the ensuing year and authorizing the directors to fix their remuneration.

[For] [Against]

4. Annual Approval of Stock Option Plan

To consider, and if deemed advisable, to pass, with or without variation, an ordinary resolution of disinterested Shareholders, as more particularly set forth in the management information circular of the Company dated May 3, 2022 (the "Circular") relating to the 10% "rolling" stock option plan of the Company, as amended and restated.

For Against

[For] [Against]

For Against

5. Approval of the Amended Long-Term Incentive Plan

To consider, and if deemed advisable, to pass with or without variation, an ordinary resolution of disinterested Shareholders, as more particularly set forth in the Circular relating to a long-term incentive plan of the Company, as amended and restated.

[For] [Against]

For Against

6. Approval of the Amended Deferred Share Unit Plan

To consider, and if deemed advisable, to pass with or without variation, an ordinary resolution of disinterested Shareholders, as more particularly set forth in the Circular relating to a deferred share unit plan of the Company, as amended and restated.

[For] [Against]

Authorized Signature(s) – This section must be completed for your instructions to be executed.

I/We authorize you to act in accordance with my/our instructions set out above. I/We hereby revoke any VIF previously given with respect to the Meeting. If no voting instructions are indicated above, and the VIF appoints the Management Nominees, this VIF will be voted as recommended by Management.

Signature(s)

Date

[Signature box]

DD / MM / YY

Interim Financial Statements - Mark this box if you would like to receive Interim Financial Statements and accompanying Management's Discussion and Analysis by mail. []

Annual Financial Statements - Mark this box if you would like to receive the Annual Financial Statements and accompanying Management's Discussion and Analysis by mail. []

If you are not mailing back your VIF, you may register online to receive the above financial report(s) by mail at www.computershare.com/maillinglist.