# **VOTING INSTRUCTION FORM** KAIZEN DISCOVERY INC.

MEETING TYPE: ANNUAL MEETING

MONDAY, SEPTEMBER 27, 2021 AT 11:00 A.M. PDT **MEETING DATE:** 

RECORD DATE:

PROXY DEPOSIT DATE: SEPTEMBER 23, 2021

A/C

48311A100 FOR HOLDERS AS OF AUGUST 13, 2021



# STEP 1 > **ONLINE: VOTE AT PROXYVOTE.COM**

USING YOUR COMPUTER OR MOBILE DATA DEVICE.



**SCAN TO VIEW** MATERIAL AND **VOTE NOW** 



## **REVIEW YOUR VOTING OPTIONS**

BY TELEPHONE: YOU MAY ENTER YOUR VOTING INSTRUCTIONS BY TELEPHONE AT: 1-800-454-8683

\*\* ISSUER COPY \*\*

BY MAIL: THIS VOTING INSTRUCTION FORM MAY BE RETURNED BY MAIL IN THE ENVELOPE PROVIDED.

**REMINDER: PLEASE REVIEW THE INFORMATION / PROXY CIRCULAR BEFORE VOTING. SEE VOTING INSTRUCTION NO. 2 ON REVERSE** 

STEP 2		COMPLETE YOUR	VOTING DIRECTIONS	
/	: VOTING RECOMMEND		SED AS DIRECTORS (FILL IN ONLY ONE BOX " 📵 " PER NOMINEE IN	BLACK OR BLUE INK)
	FOR WITHHOLD		<u>-</u>	·
01-David Boehm 	0 0			
02-Jay Chmelauskas	0 0			
03-Eric Finlayson	0 0			
04-Terry John Krepiakevich	0 0			
05-Ricardo Labó	0 0			
06-Blake Steele	0 0			
 E <b>M(S)</b> : <i>VOTING RECOMMEN</i>	DATIONS ARE INDICATE	O BY BOLD TEXT OVER THE BOXES (F	ILL IN ONLY ONE BOX " 🏿 " PER ITEM IN BLACK OR BLUE INK)	
To set the number of Directors at s year.		RECOMMENDATION: FOR FOR AGAINST	Minority Security Holders in Special Transactions, the full text of which is set forth in the Circular, to approve the Debt Settlement, as such term is defined in the Circular.	
Re-appointment of Deloitte LLP as auditors for the ensuing year		RECOMMENDATION: FOR	8 To consider, and if deemed advisable, to pass, with or without	RECOMMENDATION: FOR
and authorizing the directors to fix  To consider, and if deemed advisal variation, an ordinary resolution a existing stock option plan, as more the accompanying management in dated August 18, 2021 (the "Circul	ble, to pass, with or without opproving the Company's e particularly described in formation circular of the Comp	FOR WITHHOLD  RECOMMENDATION: FOR FOR AGAINST  O  any	variation, an ordinary resolution to approve the consolidation (the "Consolidation") of all of the issued and outstanding Shares on the basis of one (1) post-Consolidation Share for every ten (10) pre-Consolidation Shares, or such other number of pre-Consolidation Shares as the board of directors of the Company, in its sole discretion, determines appropriate and subject to the approval of all applicable regulatory authorities and as more particularly described in the Circular.	FOR AGAINST
To consider, and if deemed advisal variation, an ordinary resolution o approving the long-term incentive particularly described in the Circul	f disinterested shareholders plan of the Company, as more	RECOMMENDATION: FOR FOR AGAINST	*NOTE* The Annual General Meeting will be held at Pan Pacific Vancouver, Pacific Rim Suite 1, 300-999 Canada Place, Vancouver, British Columbia V6C 3B5 and in virtual format via a live audio webcast at (Meeting #14): https://78449.themediaframe.com/dataconf/productusers/kdc/mediaf rame/46340/index.html; Participant / Guest (Toll-Free): 1-877- 407-2991 or 1-2021-389-0925 (Toll-Number) at 11:00 AM PDT.	
To consider, and if deemed advisal variation, an ordinary resolution o approving the deferred share unit particularly described in the Circul	of disinterested shareholders plan of the Company, as more	RECOMMENDATION: FOR FOR AGAINST	TO RECEIVE FUTURE PROXY MATERIALS BY MAIL CHECK THE BOX TO THE RIGHT.  TO REQUEST MATERIALS FOR THIS MEETING REFER TO THE NOTICE INCLUDED IN  THE PACKAGE WITH THIS FORM.  FILL IN THE BOX " " TO THE RIGHT IF YOU PLAN TO ATTEND THE MEETING AND VOTE THESE SHARES IN PERSON.	· → ·
To consider, and if deemed advisal variation, an ordinary resolution or that is (such a "Share") antitled to	•	RECOMMENDATION: <b>FOR</b> FOR AGAINST	* ISSUER CONFIRMATION COPY - INFO ONLY	



51 MERCEDES WAY EDGEWOOD NY 11717

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KAIZEN DISCOVERY INC. SUITE 606 - 999 CANADA PLACE VANCOUVER, BC V6C 3E2 CANADA

voting of, or subsequent inability to vote, your shares.



## VOTING INSTRUCTION FORM

### **ANNUAL MEETING**

KAIZEN DISCOVERY INC.

#### WHEN

MONDAY, SEPTEMBER 27, 2021 AT 11:00 A.M. PDT

#### WHERE

Pan Pacific Vancouver, Pacific Rim Suite 1, 300-999 Canada Place Vancouver, British Columbia V6C 3B5 and and in virtual format via a live audio webcast Meeting #14

#### **About Voting**

A meeting is being held for the holders of the securities listed on the other side of this form. As a beneficial holder of the securities you have the right to vote on the item(s) being covered at the meeting, which are described in the Proxy Statement.

The control number has been assigned to you to identify your shares for voting. You must keep your control number confidential and not disclose it to others other than when you vote using one of the voting options set out on this form. Should you send this form or provide your control number to others, you are responsible for any subsequent

Please read the Proxy Statement carefully and take note of any relevant proxy deposit date.

We need to receive your voting instructions at least one business day before the proxy deposit date noted on the reverse.

If you have any questions, please contact the person who services your account.

We have been requested to forward to you the enclosed proxy material relative to securities held by us in your account but not registered in your name. Only we as the holder of record can vote such securities. We shall be pleased to vote your securities in accordance with your wishes, if you will execute the form and return it to us promptly in the enclosed business reply envelope. It is understood that if you sign without otherwise marking the form your securities will be voted as recommended in the Proxy Statement.

For this meeting, the extent of our authority to vote your securities in the absence of your instructions can be determined by referring to the applicable voting instruction number indicated on the face of your form.

For margin accounts, in the event your securities have been loaned over record date, the number of securities we vote on your behalf has been or can be adjusted downward.

Please note that under a rule amendment adopted by the New York Stock Exchange for shareholder meetings held on or after January 1, 2010, brokers are no longer allowed to vote securities held in their clients' accounts on uncontested elections of directors unless the client has provided voting instructions (it will continue to be the case that brokers cannot vote their clients' securities in contested director elections). Consequently, if you want us to vote your securities on your behalf on the election of directors, you must provide voting instructions to us. Voting on matters presented at shareholder meetings, particularly the election of directors is the primary method for shareholders to influence the direction taken by a publicly-traded company. We urge you to participate in the election by returning the enclosed voting instruction form to us with instructions as to how to vote your securities in this election.

If your securities are held by a broker who is a member of the New York Stock Exchange (NYSE), the rules of the NYSE will guide the voting procedures. These rules provide that if instructions are not received from you prior to the issuance of the first vote, the proxy may be given at the discretion of your broker (on the tenth day, if the material was mailed at least 15 days prior to the meeting date or on the fifteenth day, if the proxy material was mailed 25 days or more prior to the meeting date). In order for your broker to exercise this discretionary authority, proxy material would need to have been mailed at least 15 days prior to the meeting date, and one or more of the matters before the meeting must be deemed "routine" in nature according to NYSE guidelines. If these two requirements are met and you have not communicated to us prior to the first vote being issued, we may vote your securities at our discretion on any matters deemed to be routine. We will nevertheless follow your instructions, even if our discretionary vote has already been given, provided your instructions are received prior to the meeting date.

The following instructions provide specifics regarding the meeting for which this voting form applies.

#### Instruction

All proposals for this meeting are considered "routine". We may vote in our discretion on all proposals, if your instructions are not received.

If your securities are held by a bank, your securities cannot be voted without your specific instructions.

#### Instruction 2

In order for your securities to be represented at the meeting on one or more matters before the meeting, it will be necessary for us to have your specific voting instructions.

If your securities are held by a bank, your securities cannot be voted without your specific instructions.

#### **Instruction 3**

In order for your securities to be represented at the meeting, it will be necessary for us to have your specific voting instructions.

### Instruction 4

We have previously sent you proxy soliciting material pertaining to the meeting of shareholders of the company indicated. According to our latest records, we have not as of yet received your voting instruction on the matter(s) to be considered at this meeting and the company has requested us to communicate with you in an endeavor to have your securities voted.

\*\*If you hold your securities through a Canadian broker or bank, please be advised that you are receiving the voting instruction form and meeting materials, at the direction of the issuer. Even if you have declined to receive securityholder materials, a reporting issuer is required to deliver these materials to you. If you have advised your intermediary that you object to the disclosure of your beneficial ownership information to the reporting issuer, it is our responsibility to deliver these materials to you on behalf of the reporting issuer.

These materials are being sent at no cost to you.

To attend the meeting and vote your shares in person or virtually (as applicable)

If you wish to attend the meeting, mark the appropriate box on the other side of this form, and a legal proxy will be issued and mailed to you. The legal proxy will grant you or your designate the right to attend the meeting and vote in person or virtually (as applicable), subject to any rules described in the Proxy Statement applicable to the delivery of a proxy.

The legal proxy will be mailed to the name and address of the beneficial holder noted above. You need to submit and deliver the legal proxy in accordance with the proxy deposit date and any instructions or disclosures noted in the Proxy Statement. You or your designate must attend the meeting for your vote to be counted.

Allow sufficient time for the mailing and return of the legal proxy by the proxy deposit date to the issuer or its agent.

Please be advised that if you, the beneficial holder, ask for a legal proxy to be issued, you may have to take additional steps in order for the proxy to be fully effective under applicable law. For example, it may be necessary that you deposit the legal proxy with the issuer or its agent in advance of the meeting. Further, if a legal proxy is issued, all other voting instructions given on this voting instruction form will not be effective.

This Voting Instruction Form confers discretionary authority to vote on such other business as may properly come before the meeting or any adjournment thereof.

# <u>Disclosure of Information – Electing to Receive Financial Statements or Requesting Meeting Materials</u>

By electing to receive the financial statements or requesting meeting materials, your name and address may be provided to the issuer (or its agent) for mailing purposes.

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